# **Interim report**

# Q1 2015

#### **JANUARY-MARCH 2015**

- Net sales totaled SEK 10,033m (9,999).
- Operating income totaled SEK 312m (106).
- Net income totaled SEK 203m (100).
- Cash flow from operating activities totaled SEK 1,140m (-469).

**We deliver!** PostNord is the leading supplier of communication and logistics solutions to, from and within the Nordic region. We also ensure the postal service to households and businesses in Sweden and Denmark. With our expertise and strong distribution network, we develop options for tomorrow's communication, e-commerce, distribution and logistics in the Nordic region. In 2014, PostNord had 38,000 employees and sales of SEK 40 billion. The parent company is a Swedish public limited company headquartered in Solna, Sweden. Visit us at www.postnord.com



# **FINANCIAL OVERVIEW AND KEY RATIOS**

|  | Jan-Mar | Jan-Mar | Excl.1) |     | Jan-Dec |
|--|---------|---------|---------|-----|---------|
| SEKm, unless otherwise specified       | 2015    | 2014    | Δ       | Δ   | 2014    |
| INCOME ITEMS                           |         |         |         |     |         |
| Net sales                              | 10,033  | 9,999   | 0%      | -2% | 39,950  |
| Operating income (EBITDA)              | 763     | 524     | 46%     | 42% | 2,198   |
| Operating margin (EBITDA)              | 7.6%    | 5.2%    |         |     | 5.4%    |
| Operating income (EBIT)                | 312     | 106     |         |     | 351     |
| Operating margin (EBIT) 2)             | 3.1%    | 1.1%    |         |     | 0.9%    |
| Adjusted operating income (EBIT) 3)    |         |         |         |     | 861     |
| Adjusted operating margin (EBIT) 2) 3) |         |         |         |     | 2.2%    |
| Income before tax                      | 290     | 85      |         |     | 245     |
| Net income                             | 203     | 100     |         |     | 176     |
| CASH FLOWS                             |         |         |         |     |         |
| Cash flows from operating activities   | 1,140   | -469    |         |     | 670     |
| FINANCIAL POSITION                     |         |         |         |     |         |
| Financial preparedness                 | 4,466   | 2,993   | 49%     |     | 3,843   |
| Net debt                               | 3,113   | 2,128   | 46%     |     | 3,672   |
| KEY RATIOS                             |         |         |         |     |         |
| Earnings per share, SEK                | 0.10    | 0.05    |         |     | 0.09    |
| Net debt/EBITDA, times                 | 1.3     | 1.0     |         |     | 1.7     |
| Net debt ratio                         | 41%     | 23%     |         |     | 46%     |
| Return on capital employed (ROCE)      | 4.7%    | 4.0%    |         |     | 3.1%    |
| Average number of employees 4)         | 34,970  | 37,151  | -6%     |     | 37,407  |

<sup>1)</sup> Change excluding acquisitions/divestments and currency.

<sup>2)</sup> New definition of operating margin (operating income as % of net sales). See note 7, Definitions

<sup>3)</sup> No items affecting comparability in the first quarter 2015/2014.

<sup>4) 2014</sup> years numbers are adjusted for change in calculations, e.g. terminated staff in "Futurum" are no longer included.

#### **CEO COMMENTS**

#### SECURING LONG-TERM PROFITABILITY AND COMPETITIVENESS

The market is characterized by continued decline in the mail business, especially in Denmark, while e-commerce is showing strong growth. The restructuring program to phase out just under 800 administrative positions has now been concluded.

During the quarter, we signed several substantial service logistics contracts for home delivery of food groceries, laundry and other consumer items, and we also signed new parcel delivery contracts. The e-commerce segment continues to show rapid growth and B2C parcel volumes rose 21% year-on-year. In the wake of continued digitalization, mail volumes continued to decline, especially in Denmark. In total, mail volumes declined year on year by 7% in the first quarter, 15% in Denmark and 5% in Sweden.

Group operating income totaled SEK 312m (106) in the first quarter. The restructuring programs completed are yielding results, but with mail volumes continuing to decline, continuous efficiency improvements in both production and administration are essential. As part of our capital efficiency program, we have entered into an agreement to divest a property in central Copenhagen for a price of DKK 925m. The agreement will come into force at the end of the second quarter. The office will relocate to leased premises near Copenhagen.

Late April saw the verdict of the European Court of Justice on the case brought by the European Commission against the Swedish State for non-implementation of EU rules regarding value added tax on postal services. The verdict went in the Commission's favor, with the result that postal services not covered by individually negotiated agreements are to be VAT-exempted. PostNord awaits changes in Swedish legislation on VAT.

In Denmark, a planned review of the country's postal regulation is in progress. In Sweden, a special commission on postal legislation has been announced. It is vital that changes in the postal regulations should be based on the continually changing needs of customers, primarily through digitization and the growth in e-commerce, and should therefore be governed by sustainable economic conditions.

The results from the quarter confirm that we are on the right path, but given the continued decline in mail volumes, more restructuring work will be needed as well as continue to create the right conditions to build a stronger and better integrated PostNord. We will make sure that we deliver on our promises.

Håkan Ericsson President & CEO

#### IMPORTANT EVENTS IN JANUARY-MARCH

#### Cost-saving program

The restructuring program to phase out just under 800 positions in administration and other support functions was concluded. The majority of the positions will be eliminated by mid-year. It is estimated that the program will bring annual savings of around SEK 500m.

#### Evaluation of conditions for a possible divestment of the Strålfors business

A possible divestment of the Strålfors business continues to be evaluated. The major part of the fulfilment business operated by Strålfors has been transferred to PostNord Sweden and will not be affected by any divestment.

#### Divestment of property in Denmark

During the quarter, we entered into an agreement to divest a property in central Copenhagen for a price of DKK 925m. The agreement will enter into force at the end of the second quarter.

#### IMPORTANT EVENTS AFTER THE REPORTING PERIOD

#### Verdict of the European Court of Justice on charging of VAT

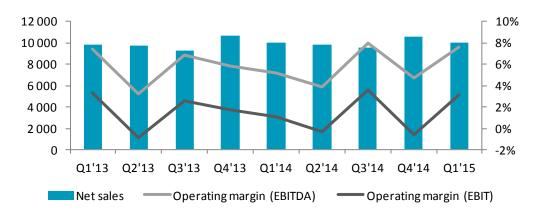
Late April saw the verdict of the European Court of Justice on the case brought by the European Commission against the Swedish State for non-implementation of EU rules regarding value added tax on postal services. The verdict went in the Commission's favor, with the result that postal services not covered by individually negotiated agreements are to be VAT-exempted. For PostNord, this will imply that paid VAT for business related costs, concerning VAT-exempted businesses, will not be VAT deductible. PostNord awaits changes in Swedish legislation on VAT.

#### Annual General Meeting 2015

PostNord AB's Annual General Meeting (AGM) took place on April 23, 2015 at the Group's headquarters in Solna. The meeting adopted the income statements and balance sheets of the Group and Parent Company, adopted the Board's recommendation as to distribution of unappropriated profits and granted discharge from personal liability to the Board of Directors and the CEO for the financial year just ended. The meeting also voted to approve guidelines on remuneration to senior executives and fees to Board members and auditors.

The Chairman and all Board members were re-elected and the accounting firm KPMG AB was re-appointed to serve in the period until the end of the next AGM.

#### **GROUP SALES AND EARNINGS**



#### January-March

Excluding acquisitions and exchange rate effects, PostNord's net sales were 2% lower than for the preceding year. The markets remain characterized by tough competition in the logistics industry and by declining mail volumes. As a result of continued digitalization, mail volumes declined year-on-year by a total of 7% in the quarter, 15% in Denmark and 5% in Sweden.

E-commerce continued to show strong growth, generating higher volumes in mail and parcel distribution. The Group's parcel volumes increased by 15%, with e-commerce-related B2C parcel volumes rising 21%. Parcel volumes are increasing, but cannot fully compensate for the declining mail volumes on net sales level.

The Group's reported operating income totaled SEK 312m (106) in the quarter. The operating margin was 3.1% (1.1). The increase in income results primarily from the impact of the cost-saving programs. In addition, the first quarter of 2014 included a provision of SEK 157m for restructuring costs related to the new organization.

Net financial items totaled SEK -22m (-21), but were positively impacted by lower pension-related interest expenses.

The tax expense for the quarter was SEK -87m (15). Net income totaled SEK 203m (100).

#### **FINANCIAL POSITION AS OF MARCH 31, 2015**

The Group's equity decreased to SEK 7,637m from SEK 7,991m on December 31, 2014. The decline was mainly due to a revaluation of pension obligations and pension assets under management, calculated at SEK -648m net, but positive factors were a profit of SEK 203m for the period and an adjustment of SEK 143m in deferred tax, mainly attributable to pensions.

The debt ratio (net debt/equity) was 41%, compared with 46% on December 31, 2014. The improvement was mainly the result of a positive cash flow during the period. The positive change in working capital is partly the result of a short-term increase in trade payables arising from an IT disruption valued at around SEK 300m. The net debt/EBITDA ratio (trailing 12-month) was 1.3.

PostNord is implementing capital efficiency programs in two areas: reducing working capital and divesting parts of the Group's property portfolio. During the quarter, we entered into an agreement to divest our principal property in central Copenhagen for a price of DKK 925m. The agreement will come into force at the end of the second quarter.

#### Net debt

|                                      | Mar 31 | Jun 30 | Sep 30 | Dec 31 | Mar 31 |
|--------------------------------------|--------|--------|--------|--------|--------|
| SEKm                                 | 2014   | 2014   | 2014   | 2014   | 2015   |
| Financial receivables                | 1,225  | 1,286  | 1,341  | 1,092  | 1,125  |
| Current interest-bearing receivables | 242    | 286    | 0      | 0      | 0      |
| Cash and cash equivalents            | 993    | 1,074  | 684    | 1,843  | 2,466  |
| Interest-bearing debt                | -4,555 | -5,134 | -5,521 | -5,384 | -5,141 |
| Pension provisions <sup>1)</sup>     | -33    | -438   | -701   | -1,223 | -1,563 |
| Net debt                             | -2,128 | -2,926 | -4,197 | -3,672 | -3,113 |

<sup>1)</sup> Includes assets under management.

The Group's net debt decreased by SEK 559m during the first quarter. The decline was mainly the result of a positive cash flow during the period. Otherwise, the net debt was adversely affected by revaluation of the pension liability at a lower discount rate, which was partly mitigated by a positive return on pension assets under management.

During the quarter, repayment of commercial paper was made in the net amount of SEK 200m.

The Group's financial preparedness totaled SEK 4,466m, compared with SEK 3,843m on December 31, 2014. The total consisted of cash and cash equivalents of SEK 2,466m and an unutilized revolving credit facility (RCF) of SEK 2,000m maturing in 2017.

#### **CASH FLOW**

#### January-March

Cash flow from operating activities totaled SEK 1,140m (-469). The improvement year on year was attributable primarily to an improvement in working capital, partly because outgoing payments of around SEK 300m did not appear in the systems until April 1, 2015 and partly because of a negative impact in the first quarter of 2014 of payment deferrals at the turn of the year 2013/2014. The cash flow also benefited from higher earnings.

Cash flow from financing activities totaled SEK -255m (-463). The investments of SEK 251m (330) in property, plant and equipment consisted primarily of production vehicles, transport and sorting equipment and facilities.

Cash flow from financing activities totaled SEK -264m (-55). During the period the Group repaid commercial paper in the net amount of SEK 200m (200).

Cash and cash equivalents totaled SEK 2,466 at the end of the period, compared with SEK 1,843m as of December 31, 2014.

#### **COUNTRIES**

From the start of January 2015, financial reporting for our segments will be presented per country organization. The following general comments apply to the financial tables in the following section:

- 1) Division into geographic areas is principally based on corporate domicile.
- 2) All figures are adjusted in line with the new organization and Group overheads are charged to all countries, other than for PostNord Strålfors. See Note 2.
- 3) Change excluding acquisition/divestment and exchange rates.
- 4) New definition of operating margin (operating income as % of net sales).
- 5) Adjusted for items affecting comparability.

#### PostNord Sweden

| PostNord Sweden 1) 2)                            | Jan-Mar | Jan-Mar | ı   | Exkl.3) | Jan-Dec      |
|--|---------|---------|-----|---------|--------------|
| SEKm   | 2015    | 2014    | Δ   | Δ       | 2014         |
| Net sales  | 5,818   | 5,799   | 0%  | 0%      | 23,154       |
| of which Mail & Communication (external)         | 3,357   | 3,463   | -3% | -3%     | 13,513       |
| of which Logistics (external)                    | 2,221   | 2,117   | 5%  | 5%      | <i>8,756</i> |
| Operating income (EBIT)                          | 228     | 72      |     |         | 747          |
| Operating margin, % <sup>4)</sup>                | 3.9%    | 1.2%    |     |         | 3.2%         |
| Adjusted operating income (EBIT) 5)              |         |         |     |         | 868          |
| Adjusted operating margin, $\%$ <sup>4) 5)</sup> |         |         |     |         | 3.7%         |
|  |         |         |     |         |              |

#### January-March

PostNord Sweden's net sales for the quarter were unchanged year-on-year. The market continues to be dominated by declining mail volumes, falling numbers of newspaper subscribers and tough competition in the logistics sector. Mail and parcel volumes relating to e-commerce showed positive growth, and the volume of unaddressed direct mail (UDM) also rose in the quarter, for the first time since 2012. Mail & Communication in Sweden, reported a fall of 3% in sales as a result of a decline of 5% in mail volumes. Sales for Logistics in Sweden increased 5% as a result, above all, of higher parcel volumes and new customer contracts.

Operating income totaled SEK 228m (72). The positive trend of income was driven primarily by efficiency measures implemented, but also reflected the fact that the first quarter 2014 included provisions of SEK 105m for restructuring costs related to the new organization.

#### PostNord Denmark

| PostNord Denmark 1)2)                    | Jan-mar | Jan-mar |     | Exkl.3) | Jan-dec |
|--|---------|---------|-----|---------|---------|
| SEKm                                     | 2015    | 2014    | Δ   | Δ       | 2014    |
| Net sales                                | 2,567   | 2,560   | 0%  | -5%     | 10,164  |
| of which Mail & Communication (external) | 1,619   | 1,716   | -6% | -11%    | 6,551   |
| of which Logistics (external) 6)         | 825     | 727     | 13% | 7%      | 3,128   |
| Operating income (EBIT)                  | -47     | -22     |     |         | -218    |
| Operating margin, % <sup>4)</sup>        | -1.8%   | -0.9%   |     |         | -2.1%   |
| Adjusted operating income (EBIT) 5)      |         |         |     |         | -150    |
| Adjusted operating margin, % 4) 5)       |         |         |     |         | -1.5%   |
| 6) Including Germany.                    |         |         |     |         |         |

#### January-March

PostNord Denmark's net sales for the quarter were unchanged year-on-year. Excluding acquisitions and exchange rate effects, net sales decreased by in all 5% and were negatively impacted by declining mail volumes, falling numbers of direct mail recipients and continued tough competition in the logistics industry. Excluding exchange rate effects, Mail & Communication in Denmark declined by 11% in the wake of a 15% fall in mail volumes. Logistics in Denmark increased by 7%, excluding exchange rate effects, as a result of higher volumes in parcel logistics and new customer contracts in service logistics.

Operating income totaled SEK -47m (-22). Income was affected primarily by the sharp decline in mail volumes. During the quarter, an agreement was entered into to divest the principal property in Copenhagen, where the operations of the Danish country headquarters, terminal and distribution center are conducted. The agreement will come into force at the end of the second quarter. The operations will be relocated to leased premises near Copenhagen.

#### PostNord Norway

| PostNord Norway 1) 2)                    | Jan-mar | Jan-mar | Exkl. <sup>3)</sup> |     | Jan-dec   |
|--|---------|---------|---------------------|-----|-----------|
| SEKm                                     | 2015    | 2014    | Δ                   | Δ   | 2014      |
| Net sales                                | 1,077   | 1,042   | 3%                  | 2%  | 4,313     |
| of which Mail & Communication (external) | 13      | 9       | 49%                 | 47% | <i>37</i> |
| of which Logistics (external)            | 970     | 961     | 1%                  | 0%  | 3,933     |
| Operating income (EBIT)                  | 11      | 13      | -15%                |     | -46       |
| Operating margin, % <sup>4)</sup>        | 1.0%    | 1.2%    |                     |     | -1.0%     |
| Adjusted operating income (EBIT) 5)      |         |         |                     |     | -35       |
| Adjusted operating margin, % 4) 5)       |         |         |                     |     | -0.8%     |

#### January-March

PostNord Norway's net sales for the quarter increased by 3% year-on-year. Excluding acquisitions and exchange rate effects, net sales increased 2%. Growth in the e-commerce market remains strong, but the tough price competition in logistics is holding back both sales and profitability. Operating income totaled SEK 11m (13).

During the quarter an agreement was entered into to acquire the transport and logistics company Jetpak Borg AS to complement PostNord's operations in Norway. The company offers customized services for overnight long-distance deliveries to car dealers, workshops and similar segments in Norway. Jetpak Borg's unique distribution system provides nightly long-distance shipments from centralized warehouses in Scandinavia to more than 500 recipients in Norway. The company has annual sales of approximately NOK 120m.

#### PostNord Finland

| PostNord Finland 1) 2)                   | Jan-mar | Jan-mar |      | Exkl.3) | Jan-dec |
|--|---------|---------|------|---------|---------|
| SEKm                                     | 2015    | 2014    | Δ    | Δ       | 2014    |
| Net sales                                | 175     | 162     | 8%   | 2%      | 665     |
| of which Mail & Communication (external) | 4       | 4       | -13% | -17%    | 15      |
| of which Logistics (external)            | 112     | 109     | 3%   | -2%     | 441     |
| Operating income (EBIT)                  | 1       | -3      |      |         | -5      |
| Operating margin, % <sup>4)</sup>        | 0.6%    | -1.9%   |      |         | -0.8%   |
| Adjusted operating income (EBIT) 5)      |         |         |      |         | -5      |
| Adjusted operating margin, % 4) 5)       |         |         |      |         | -0.8%   |

#### January-March

PostNord Finland's net sales for the quarter increased by 8 % year-on-year. Excluding acquisitions and exchange rate effects, net sales increased 2%, primarily in parcels and pallets sales. This was despite a challenging economic situation in Finland, with a falling GDP.

Operating income totaled SEK 1m (-3). Cost-saving measures already implemented in administration made a positive contribution to income.

#### PostNord Strålfors

| PostNord Strålfors 1) 2)            | Jan-mar | Jan-mar | Е  | xkl.3) | Jan-dec |
|-------------------------------------|---------|---------|----|--------|---------|
| SEKm                                | 2015    | 2014    | Δ  | Δ      | 2014    |
| Net sales                           | 641     | 619     | 4% | 0%     | 2,380   |
| Operating income (EBIT)             | 26      | 1       |    |        | -49     |
| Operating margin, % 4)              | 4.1%    | 0.2%    |    |        | -2.1%   |
| Adjusted operating income (EBIT) 5) |         |         |    |        | 15      |
| Adjusted operating margin, % 4) 5)  |         |         |    |        | 0.6%    |

#### January-March

PostNord Strålfors' figures have been restated for 2014 to reflect the fact that the major share of its fulfilment business has been transferred to PostNord Sweden. Year-on-year net sales for PostNord Strålfors rose 4% in the first quarter. Excluding acquisitions and exchange rate effects, net sales were unchanged.

The reported operating income totaled SEK 26m (1). The operating margin was 4.1% (0.2). The improvement was mainly due to cost-saving programs implemented, but also reflected the fact that the first quarter 2014 included provision for ongoing restructuring. The process concerning a possible divestment of Strålfors continues.

#### Other countries and eliminations

| Other countries and eliminations 1) 2) 6)     |      |      |   | Jan-dec |
|---|------|------|---|---------|
| SEKm  | 2015 | 2014 | Δ | 2014    |
| Net sales                                     | 294  | 304  |   | 1,304   |
| of which internal                             | 0    | 1    |   | 4       |
| Eliminations                                  | -539 | -487 |   | -2,030  |
| Operating income (EBIT) 6) Including Germany. | 93   | 45   |   | -78     |

#### January-March

Net sales comprise above all e-commerce transactions, which are operated by Direct Link, outside the countries served by the segment. Eliminations consist primarily of internal transactions.

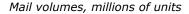
#### **BUSINESS AREAS**

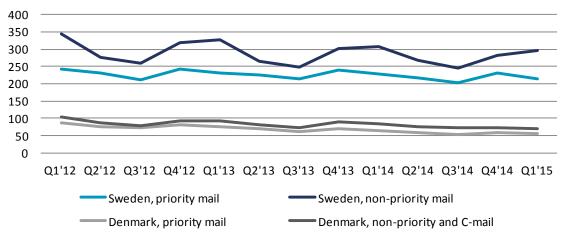
| External net sales 1) | Jan-Mar | Jan-Mar |     | Exkl. <sup>2)</sup> | Jan-Dec |  |
|-----------------------|---------|---------|-----|---------------------|---------|--|
| SEKm                  | 2015    | 2014    | Δ   | Δ                   | 2014    |  |
| Mail & Communication  | 5,284   | 5,488   | -4% | -6%                 | 21,386  |  |
| Logistics             | 4,128   | 3,913   | 5%  | 4%                  | 16,259  |  |
| PostNord Strålfors    | 621     | 598     | 4%  | 0%                  | 2,305   |  |
| Group total           | 10,033  | 9,999   | 0%  | -2%                 | 39,950  |  |

<sup>1) 2014</sup> numbers are restated in accordance with the new organization.

#### Mail & Communication

Year-on-year net sales for Business area Mail & Communication fell by 4% during the quarter. Excluding acquisitions and exchange rate effects, net sales fell by 6%. The lower net sales were mainly due to continued digitalization and declining mail volumes.





Mail volumes declined by a total of 7% due to competition from digital alternatives, 15% in Denmark and 5% in Sweden. The volume decline was somewhat mitigated by further strong growth in e-commerce-related services.

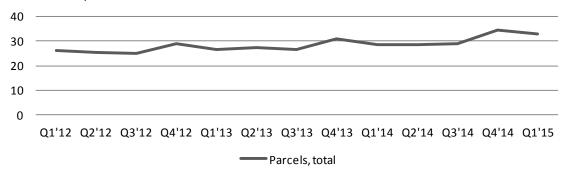
<sup>2)</sup> Change excluding acquisitions/divestments and currency.

#### Logistics

Year-on-year net sales for Business area Logistics rose 4% during the quarter. Excluding acquisitions and exchange rate effects, net sales increased 3%.

E-commerce is continuing to show strong growth; parcel volumes rose 15% over the quarter and the number of e-commerce-related B2C items increased by 21%.

#### Parcel volumes, millions of units



#### PostNord Strålfors

See comments on Strålfors in the "Countries" section.

#### **RISKS AND UNCERTAINTIES**

PostNord is exposed to strategic, operational and financial risks. Please refer to PostNord's 2014 Annual and Sustainability Report (pages 54-55 and Note 2 on pages 66-67), for a description of risks, uncertainties, risk management and significant assessments and estimates. No material changes or assessments have been made since publication of the Annual and Sustainability Report.

#### **FINANCIAL CALENDAR**

Interim report January-June 2015
Interim report, January-September 2015
Year-end report 2015

13 August 201528 October 201510 February 2016

Solna, April 30, 2015 PostNord AB (publ), CIN 556771-2640

Håkan Ericsson President and CEO

This report has not been subject to review by the Company's auditors.

PostNord AB (publ) is required to disclose this information under the Security Markets Act. The information was submitted for publication at 8:30 a.m. CET on April 30, 2015.

Every care has been taken in the translation of this interim report. In the event of discrepancies, the Swedish original will supersede the English translation.

#### **CONTACT INFORMATION**

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# **FINANCIAL STATEMENTS**

# **Consolidated income statement**

|   |     | Jan-Mar | Jan-Mar | Jan-Dec |
|---|-----|---------|---------|---------|
| SEKm N  | ote | 2015    | 2014    | 2014    |
|   | 1   |         |         |         |
| Net sales   |     | 10,033  | 9,999   | 39,950  |
| Other income  |     | 69      | 60      | 632     |
| Income  | 2   | 10,102  | 10,059  | 40,582  |
|   | _   |         |         |         |
| Personnel expenses  | 3   | -4,536  | -4,671  | -18,212 |
| Transport expenses  | 3   | -2,473  | ,       | -9,832  |
|   | 3,4 | -2,336  | -2,580  | -10,356 |
| Depreciation and impairments  | 3   | -451    | -418    | -1,847  |
| Expenses  |     | -9,796  | -9,960  | -40,247 |
| De la constanta |     |         | -       | 4.0     |
| Participations in the earnings of associated companies  |     | 6       | 7       | 16      |
| OPERATING INCOME  |     | 312     | 106     | 351     |
| OPERATING INCOME  |     | 312     | 100     | 331     |
| Financial income  |     | 5       | 12      | 89      |
| Financial expenses  |     | -27     | -33     | -195    |
| Net financal items  |     | -22     | -21     | -106    |
| INCOME BEFORE TAX   |     | 290     | 85      | 245     |
| Tax   |     | -87     | 15      | -69     |
| NET INCOME  |     | 203     | 100     | 176     |
|   |     |         |         |         |
| Attributable to   |     |         |         |         |
| Parent company shareholders   |     | 203     | 99      | 173     |
| Non-controlling interests   |     | 0       | 1       | 3       |
| -   |     |         |         |         |
| Earnings per share, SEK   |     | 0.10    | 0.05    | 0.09    |

# **Consolidated statement of comprehensive income**

|   | Jan-Mar | Jan-Mar | Jan-Dec          |
|---|---------|---------|------------------|
| SEKm  | 2015    | 2014    | 2014             |
| NET INCOME  | 203     | 100     | 176              |
| OTHER COMPREHENSIVE INCOME Items that cannot be transferred to net income |         |         |                  |
| Revaluation of pension liabilities  | -648    | 126     | -1,682           |
| Change in deferred tax  | 143     | -28     | <sup>,</sup> 370 |
| Total   | -505    | 98      | -1,312           |
|   |         |         |                  |
| Items that have been or may be transferred to                             |         |         |                  |
| net income  |         |         |                  |
| Cash flow hedges after tax  | -1      |         | -12              |
| Translation differences 1)  | -51     | 52      | 237              |
| Total   | -52     | 52      | 225              |
| TOTAL OTHER COMPREHENCIVE THROWS  |         |         |                  |
| TOTAL OTHER COMPREHENSIVE INCOME  | -557    | 150     | -1,087           |
| COMPREHENSIVE INCOME  | -354    | 250     | -911             |
| Attributable to   |         |         |                  |
| Parent company shareholders   | -354    | 249     | -914             |
| Non-controlling interests   | 0       | 1       | 3                |

<sup>1)</sup> Translation differences refer to the translation of group equity in foreign currencies.

# **Consolidated balance sheet**

| SEKm Note   | Mar 31<br>2014 | Jun 30<br>2014 | Sep 30<br>2014 | Dec 31<br>2014 | Mar 31<br>2015 |
|---|----------------|----------------|----------------|----------------|----------------|
| 1   | 2017           | 2014           | 2014           | 2014           | 2015           |
| ASSETS  |                |                |                |                |                |
| Goodwill  | 3,317          | 3,368          | 3,393          | 3,372          | 3,361          |
| Other intangible assets                                   | 1,560          | 1,497          | 1,445          | 1,319          | 1,244          |
| Property, plant and equipment                             | 9,410          | 9,604          | 9,933          | 9,923          | 9,066          |
| Participations in associated companies and joint ventures | 82             | 74             | 76             | 83             | 85             |
| Financial investments                                     | 206            | 208            | 221            | 257            | 258            |
| Other non-current receivables                             | 1,072          | 1,131          | 1,174          | 887            | 915            |
| Deferred tax assets                                       | 542            | 495            | 467            | 566            | 557<br>1F 496  |
| Total non-current assets                                  | 16,189         | 16,377         | 16,709         | 16,407         | 15,486         |
| Inventories   | 235            | 235            | 237            | 177            | 170            |
| Tax assets  | 322            | 469            | 514            | 367            | 343            |
| Trade receivables   | 4,761          | 4,520          | 4,626          | 4,620          | 4,689          |
| Prepaid expenses and accrued income                       | 1,536          | 1,592          | 1,535          | 1,289          | 1,277          |
| Other receivables   | 489            | 651            | 553            | 389            | 391            |
| Short-term investments                                    | 242            | 286            |                |                |                |
| Cash and cash equivalents                                 | 993            | 1,074          | 684            | 1,843          | 2,466          |
| Assets held for sale                                      | 377            | 358            | 484            | 372            | 997            |
| Total current assets                                      | 8,955          | 9,185          | 8,633          | 9,057          | 10,333         |
| TOTAL ASSETS  | 25,144         | 25,562         | 25,342         | 25,464         | 25,819         |
| EQUITY AND LIABILITIES                                    |                |                |                |                |                |
| EQUITY  |                |                |                |                |                |
| Capital stock   | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          |
| Other contributed equity                                  | 9,954          | 9,954          | 9,954          | 9,954          | 9,954          |
| Reserves  | -1,865         | -1,736         | -1,702         | -1,692         | -1,744         |
| Retained earnings   | -810           | -1,425         | -1,517         | -2,275         | -2,577         |
| Total equity attributable to parent company shareholders  | 9,279          | 8,793          | 8,735          | 7,987          | 7,633          |
| Non-controlling interests                                 | 5              | 4              | 4              | 4              | 4              |
| TOTAL EQUITY  | 9,284          | 8,797          | 8,739          | 7,991          | 7,637          |
| LIABILITIES   |                |                |                |                |                |
| Non-current interest-bearing liabilities                  | 4,311          | 4,341          | 4,340          | 4,577          | 3,772          |
| Other non-current liabilities                             | 39             | 38             | 42             | 59             | 38             |
| Pensions  | 33             | 438            | 701            | 1,223          | 1,563          |
| Other provisions 4  | 1,337          | 1,370          | 1,393          | 1,730          | 1,655          |
| Deferred tax liabilities                                  | 1,029          | 917            | 828            | 650            | 626            |
| Total non-current liabilities                             | 6,749          | 7,104          | 7,304          | 8,239          | 7,654          |
| Current interest-bearing liabilities                      | 244            | 793            | 1,181          | 807            | 1,368          |
| Trade payables  | 1,972          | 2,041          | 1,811          | 2,010          | 2,252          |
| Tax liabilities   | 100            | 79             | 82             | 65             | 68             |
| Other current liabilities                                 | 1,854          | 1,814          | 2,023          | 1,742          | 1,762          |
| Accrued expenses and prepaid income                       | 4,251          | 4,299          | 3,721          | 3,929          | 4,442          |
| Other provisions 4  | 690            | 635            | 481            | 681            | 636            |
| Total current liabilities                                 | 9,111          | 9,661          | 9,299          | 9,234          | 10,528         |
| TOTAL LIABILITIES   | 15,860         | 16,765         | 16,603         | 17,473         | 18,182         |
| TOTAL EQUITY AD LIABILITIES                               | 25,144         | 25,562         | 25,342         | 25,464         | 25,819         |

| <u>-</u>   | Equity a                       |                    |                            |                    |                      |                                  |                 |
|--|--------------------------------|--------------------|----------------------------|--------------------|----------------------|----------------------------------|-----------------|
| SEKm   | Capital<br>stock <sup>1)</sup> | Contributed equity | Translation<br>differences | Hedging<br>reserve | Retained<br>earnings | Non-<br>controlling<br>interests | Total<br>equity |
| Opening balance 1st Jan 2014   | 2,000                          | 9,954              | -1,917                     |                    | -1,007               | 4                                | 9,034           |
| Other comprehensive income for the period                              |                                |                    |                            |                    |                      |                                  |                 |
| Net income for the period Other comprehensive income for the period    |                                |                    | 237                        | -12                | 173<br>-1,312        | 3                                | 176<br>-1,087   |
| Total other comprehensive income for the period                        |                                |                    | 237                        | -12                | -1,139               | 3                                | -911            |
| Dividend   |                                |                    |                            |                    | -129                 | -3                               | -132            |
| Closing balance 31st Dec 2014  | 2,000                          | 9,954              | -1,680                     | -12                | -2,275               | 4                                | 7,991           |
| Opening balance 1st Jan 2015   | 2,000                          | 9,954              | -1,680                     | -12                | -2,275               | 4                                | 7,991           |
| Other comprehensive income for the period<br>Net income for the period |                                |                    |                            |                    | 203                  |                                  | 203             |
| Other comprehensive income for the period                              |                                |                    | -51                        | -1                 | -505                 |                                  | -557            |
| Total other comprehensive income for the period                        |                                |                    | -51                        | -1                 | -302                 | 0                                | -354            |
| Dividend   |                                |                    |                            |                    |                      |                                  | 0               |
| Closing balance 31st Mar 2015  | 2,000                          | 9,954              | -1,731                     | -13                | -2,577               | 4                                | 7,637           |

<sup>1)</sup> Number of shares is 2,000,000,001: 1,524,905,971 ordinary shares and 475,094,030 series B shares.

# **Consolidated statement of cash flows**

| SEKm  | Jan-Mar<br>2015 | Jan-Mar<br>2014 | Jan-Dec<br>2014 |
|---|-----------------|-----------------|-----------------|
| OPERATING ACTIVITIES  |                 |                 |                 |
| Income before tax   | 290             | 85              | 245             |
| Adjustments for non-cash items:                               |                 |                 |                 |
| Reversal of depreciation and impairments                      | 451             | 418             | 1,847           |
| Capital gain/loss from sale of subsidiaries                   |                 |                 |                 |
| Capital gain/loss from sale of PP&E                           |                 | 6               | -431            |
| Change in pension liability                                   | 8               | 38              | 577             |
| Other provisions  | -24             | 208             | 937             |
| Other items not affecting liquidity                           | 14              | 5               | 6               |
| Pensions paid   | -258            | -264            | -1,045          |
| Other provisions, liquidity effect                            | -164            | -123            | -596            |
| Taxes   | 44              | -8              | -116            |
| Cash flow from operating activities before changes in         | 361             | 365             | 1,424           |
| working capital   |                 |                 |                 |
| Cook flow from about to in wording and the                    |                 |                 |                 |
| Cash flow from changes in working capital                     | 0               | 0               | 40              |
| Increase(-)/decrease(+) in inventories                        | 8               | -9              | 48              |
| Increase(-)/decrease(+) in other operating receivables        | -17             | -280            | 138             |
| Increase(+)/decrease(-) in other operating liabilities        | 745             | -557            | -947            |
| Other changes in working capital                              | 43              | 12              |                 |
| Changes in working capital                                    | 779             | -834            | -754            |
| Cash flow from operating activities                           | 1,140           | -469            | 670             |
| INVESTING ACTIVITIES  |                 |                 |                 |
| Purchase of property, plant and equipment                     | -251            | -330            | -1,478          |
| Sale of property, plant and equipment                         | 17              | 18              | 582             |
| Capitalized development expenditures                          | -11             | -44             | -178            |
| Purchase of other intangible fixed assets                     | -6              | -3              | -34             |
| Divestment of other intangible fixed assets                   |                 |                 | 5               |
| Acquisition of subsidiaries, net                              | -2              |                 | -85             |
| Change in financial assets                                    | -2              | -104            | -198            |
| Cash flow from investing activities                           | -255            | -463            | -1,386          |
|   |                 |                 |                 |
| FINANCING ACTIVITIES  |                 |                 |                 |
| Amortized debts   | -200            | -200            | -600            |
| New debts raised  | _               | 200             | 1,350           |
| Change in finance leasing liabilities                         | -2              |                 | -15             |
| Dividend paid to parent company owners                        |                 |                 | -129            |
| Dividend paid to non-controlling interests                    |                 |                 | -3              |
| Net pension transactions                                      | -21             | -21             | -85             |
| Increase(+)/decrease(-) in other interest-bearing liabilities | -41             | -34             | 48              |
| Cash flow from financing activities                           | -264            | -55             | 566             |
| CASH FLOW FOR THE PERIOD                                      | 621             | -987            | -150            |
| Cash and cash equivalents, opening balance                    | 1,843           | 1,981           | 1,981           |
| Translation difference in cash and cash equivalents           | 2               | -1              | 12              |
| Cash and cash equivalents, closing balance                    | 2,466           | 993             | 1,843           |

#### **PARENT COMPANY**

The parent company, PostNord AB, conducted a very limited intercompany service operation and had three employees as of March 31, 2015.

### **Parent Company income statement**

|   |      | Jan-Mar | Jan-Mar | Jan-Dec |
|---|------|---------|---------|---------|
| SEKm  | Note | 2015    | 2014    | 2014    |
|   | 1    |         |         |         |
| Other income                                  |      | 7       | 5       | 20      |
| Income  |      | 7       | 5       | 20      |
| Personnel expenses                            |      | -9      | -8      | -32     |
| Other expenses                                |      | -1      | -2      | -8      |
| Operating expenses                            |      | -10     | -10     | -40     |
| OPERATING INCOME                              |      | -3      | -5      | -20     |
| Income from participations in group companies |      |         |         | 200     |
| Write-down of shares in subsidiaries          |      |         |         |         |
| Interest income and similar income items      |      | 26      | 6       | 13      |
| Interest expense and similar expense items    |      | -22     | -29     | -183    |
| Financial items                               |      | 4       | -23     | 30      |
| Income after financial items                  |      | 1       | -28     | 10      |
| Balance sheet appropriations                  |      |         |         | 182     |
| Income before tax                             |      | 1       | -28     | 192     |
| Tax   |      |         |         |         |
| NET INCOME                                    |      | 1       | -28     | 192     |

# **Parent Company statement of comprehensive income**

| SEKm  | Jan-Mar<br>2014 | Jan-Mar<br>2013 | Jan-Dec<br>2014 |
|---|-----------------|-----------------|-----------------|
| Net income<br>Other comprehensive income for the period | 1               | -28             | 192             |
| COMPREHENSIVE INCOME                                    | 1               | -28             | 192             |

# **Parent Company balance sheet**

|                                       | Mar 31 | Jun 30 | Sep 30 | Dec 31 | 31 mar |
|---------------------------------------|--------|--------|--------|--------|--------|
| SEKm Note                             | 2014   | 2014   | 2014   | 2014   | 2015   |
| 1                                     |        |        |        |        |        |
| ASSETS                                |        |        |        |        |        |
| Financial assets                      | 11,685 | 11,685 | 11,686 | 11,685 | 11,686 |
| Total non-current assets              | 11,685 | 11,685 | 11,686 | 11,685 | 11,686 |
| Current receivables                   | 8,135  | 8,544  | 8,880  | 9,043  | 8,828  |
| Total current assets                  | 8,135  | 8,544  | 8,880  | 9,043  | 8,828  |
| TOTAL ASSETS                          | 19,820 | 20,229 | 20,566 | 20,728 | 20,514 |
| EQUITY AND LIABILITIES                |        |        |        |        |        |
| Equity                                | 15,680 | 15,489 | 15,449 | 15,771 | 15,772 |
| Non-current liabilities               | 3,907  | 3,947  | 3,948  | 4,183  | 4,156  |
| Current liabilities                   | 233    | 793    | 1,169  | 774    | 586    |
| TOTAL EQUITY AND LIABILITIES          | 19,820 | 20,229 | 20,566 | 20,728 | 20,514 |
| Parent Company contingent liabilities |        |        |        |        |        |
| Warranty, PRI                         | 140    | 140    | 140    | 136    | 136    |
| Guarantees on behalf of subsidiaries  | 331    | 420    | 460    | 550    | 453    |
| Total                                 | 471    | 560    | 600    | 686    | 589    |

#### **NOTES TO FINANCIAL STATEMENTS**

#### **Note 1 Accounting principles**

The consolidated financial statements were prepared in accordance with International Financial Reporting Standards (IFRS), issued by the International Accounting Standards Board (IASB), together with interpretation statements from the International Financial Reporting Interpretations Committee (IFRIC), to the extent that they have been approved by the European Commission for application within the European Union. In addition to IFRS, additional rules from the Swedish Annual Accounts Act and the Swedish Financial Reporting Board's RFR 1, Supplemental Financial Statements for Groups, were also applied. PostNord Group's interim report is prepared in accordance with IAS 34, Interim Financial Reporting, and with supplementary rules from the Annual Accounts Act. The same accounting principles and methods of calculation were used in this interim report as in the 2014 Annual and Sustainability Report.

The parent company applies the Annual Accounts Act and RFR 2, Accounting for Legal Entities; in effect, the same accounting principles as the Group. The differences between the parent company's and the Group's accounting principles result from the parent company's limitations in applying IFRS as a consequence of the Annual Accounts Act and the Act on Safeguarding of Pension Commitments, and are to some extent based on tax considerations. The same accounting principles and methods of calculation were used in this interim report as in the 2014 Annual and Sustainability Report.

#### **Note 2 Segment reporting**

PostNord's organization into business areas is based on the manner in which PostNord is governed and activities are reported to management. Market pricing applies to internal dealings between PostNord business areas. There is no latitude for making external purchases where the service in question is available internally. In PostNord's operational structure, though not in its legal structure, cost distribution of corporate shared service functions is at cost price.

#### Countries (see Countries section)

Countries are divided into the following country organizations: PostNord Sweden, PostNord Denmark (incl. Germany), PostNord Norway, PostNord Finland, PostNord Strålfors and Other countries. The countries market and sell the business areas' end-to-end solutions within the Nordics.

PostNord Sweden offers mail- and logistic solutions as well as e-commerce at the Swedish market and is also responsible for PostNord's fulfilment business .

PostNord Denmark offers mail- and logistic solutions as well as e-commerce at the Danish market and is also responsible for PostNord's e-commerce and logistics business in Germany.

PostNord Norway and Finland offer mail- and logistic solutions as well as e-commerce at the Norvegian and Finnish market respectively.

PostNord Strålfors operates in the area of information logistics. The company develops and offers communication solutions that create stronger, more personal customer relationships for companies that have large customer bases.

Other comprises business outside the countries served by the segment, shared services and corporate functions including the parent company and Group adjustments. The adjustments are IFRS adjustments regarding pensions in accordance with IAS 19, Employee Benefits, and finance leasing in accordance with IAS 17, Lease Agreements. From Other, service costs for shared services and corporate functions are allocated to the countries. Cost allocations are taken up as income in Other under Other Income, Internal. Within the countries, cost allocations are recognized in Other Expenses.

Eliminations comprise the elimination of internal transactions.

#### Business segments (see Business Areas section)

Business area Mail & Communication provides distribution solutions in the communication market for physical and digital mail, direct mail and newspaper services, as well as facility management services.

Business area Logistics offers logistics services in the areas of parcels, express and messaging, consignment freight, mixed cargo, thermal, Air & Ocean and third-party logistics. Business area Logistics has a comprehensive offering and distribution network for businesses and retail customers in the Nordic market.

PostNord Strålfors operates in the area of information logistics. The company develops and offers communication solutions that create stronger, more personal customer relationships for companies that have large customer bases.

**Not 2 Segment reporting, Countries** 

|  | ,            |              |              |        |               |
|--|--------------|--------------|--------------|--------|---------------|
|  | Q1           | Q2           | Q3           | Q4     | Q1            |
| SEKm   | 2014         | 2014         | 2014         | 2014   | 2015          |
| PostNord Sweden 1) 2)                          |              |              |              |        |               |
| Net sales                                      | 5,799        | 5,682        | 5445         | 6228   | 5818          |
| of which internal                              | 219          | 204          | 212          | 250    | 242           |
| Operating income (EBIT)                        | 72           | 101          | 387          | 187    | 228           |
| Operating margin, % 3)                         | 1.2%         | 1.8%         | 7.1%         | 3.0%   | 3.9%          |
| Adjusted operating income (EBIT) 4)            |              |              |              | 305    |               |
| Adjusted operating margin, % <sup>3) 4)</sup>  |              |              |              | 4.9%   |               |
|  |              |              |              | 1.570  |               |
| PostNord Denmark 1) 2) 5)                      |              |              |              |        |               |
| Net sales                                      | 2,560        | 2,453        | 2,439        | 2,712  | 2,567         |
| of which internal                              | 117          | 105          | 121          | 138    | 124           |
| Operating income (EBIT)                        | -22          | -193         | -57          | 54     | -47           |
| Operating margin, % <sup>3)</sup>              | -0.9%        | -7.9%        | -2.3%        | 2.0%   | -1.8%         |
| Adjusted operating income (EBIT) 4)            |              |              |              | 122    |               |
| Adjusted operating margin, % 3) 4)             |              |              |              | 4.5%   |               |
| 1) 2)  |              |              |              |        |               |
| PostNord Norway 1) 2)                          |              |              |              |        |               |
| Net sales                                      | 1,042        | 1,078        | 1,089        | 1,104  | 1,077         |
| of which internal                              | 80           | 94           | 98           | 103    | 94            |
| Operating income (EBIT)                        | 13           | 25           | -7           | -65    | 11            |
| Operating margin, % <sup>3)</sup>              | 1.2%         | 2.3%         | -0.6%        | -5.9%  | 1.0%          |
| Adjusted operating income (EBIT) 4)            |              |              |              | -50    |               |
| Adjusted operating margin, $\%$ $^{3)$ $^{4)}$ |              |              |              | -4.5%  |               |
| PostNord Finland 1) 2)                         |              |              |              |        |               |
| Net sales                                      | 162          | 160          | 168          | 175    | 175           |
| of which internal                              | 50           | 50           | 55           | 55     | 58            |
|  |              |              |              |        |               |
| Operating income (EBIT) Operating margin, % 3) | -3           | -2           | 2            | -2     | 1             |
| Adjusted operating income (EBIT) 4)            | -1.9%        | -1.3%        | 1.2%         | -1.1%  | 0.6%          |
|  |              |              |              | -2     |               |
| Adjusted operating margin, % <sup>3) 4)</sup>  |              |              |              | -1.1%  |               |
| PostNord Strålfors 1)2)                        |              |              |              |        |               |
| Net sales                                      | 619          | 590          | 567          | 604    | 641           |
| of which internal                              | 21           | 16           | 16           | 22     | 21            |
| Operating income (EBIT)                        | 1            | -8           | 8            | -50    | 26            |
| Operating margin, % 3)                         | 0.2%         | -1.4%        | 1.4%         | -8.3%  | 4.1%          |
| Adjusted operating income (EBIT) 4)            |              |              |              | 14     |               |
| Adjusted operating margin, % 3) 4)             |              |              |              | 2.3%   |               |
|  |              |              |              | 2.0 /0 |               |
| Other countries and eliminations 4) 5)         |              |              |              |        |               |
| Net sales                                      | 304          | 324          | 329          | 347    | 294           |
| of which internal                              | 0            | 2            | 0            | 2      | 0             |
| Eliminations                                   | -487         | -471         | -502         | -570   | -539          |
| Operating income (EBIT)                        | 45           | 59           | 12           | -194   | 93            |
| Group total                                    |              |              |              |        |               |
| Group total Net sales                          | 0.000        | 0.016        | 0 ESE        | 10,600 | 10.022        |
| Group operating income (EBIT)                  | 9,999<br>106 | 9,816<br>-30 | 9,535<br>345 | -70    | 10,033<br>312 |
| Group net financial items                      | -21          | -32          | -37          | -16    | -22           |
| Group income before tax                        | 85           | 62           | 308          | -86    | 290           |
| •  |              |              |              |        |               |

Division into geographic areas is principally based on corporate domicile.
 2014 numbers are restated in accordance with the new organization.

<sup>3)</sup> New definition of operating margin (operating income as % of net sales).4) Adjusted for items affecting comparability.

<sup>5)</sup> Including Germany.

Note 3 Income statement, restructuring costs by segment

|                    | Q1   | Q2   | Q3   | Q4   | Q1   |
|--------------------|------|------|------|------|------|
| SEKm               | 2014 | 2014 | 2014 | 2014 | 2015 |
| PostNord Sweden    | -170 | -61  | -64  | -169 | -55  |
| PostNord Denmark   | -28  | -15  | -23  | -448 | -3   |
| PostNord Norway    | -25  | -2   | 0    | -10  | 0    |
| PostNord Finland   | 0    | 0    | 0    | 0    | 0    |
| PostNord Strålfors | -17  | 0    | 0    | -56  | 0    |
| Other              | -27  | -23  | 5    | -90  | 18   |
| Total              | -267 | -101 | -82  | -773 | -40  |

# **Note 4 Other provisions**

|                                   | Q1    | Q2        | Q3    | Q4    | Q1    |
|-----------------------------------|-------|-----------|-------|-------|-------|
| SEKm                              | 2014  | 2014      | 2014  | 2014  | 2015  |
| Opening balance                   | 1,941 | 2,027     | 2,005 | 1,874 | 2,411 |
| Provisions                        | 239   | 137       | 89    | 751   | 24    |
| of which restructuring activities | 221   | <i>75</i> | 26    | 824   | 6     |
| of which pensions                 | 16    | 53        | 62    | -69   | 13    |
| of which other                    | 2     | 9         | 1     | -4    | 5     |
| Reversals 1)                      | -22   | -29       | -20   | -177  | -14   |
| Utilitzations                     | -133  | -142      | -201  | -190  | -165  |
| of which restructuring activities | -124  | -138      | -197  | -177  | -164  |
| of which other                    | -9    | -4        | -4    | -13   | -1    |
| Translation effects               | 2     | 12        | 1     | 153   | 35    |
| Closing balance                   | 2,027 | 2,005     | 1,874 | 2,411 | 2,291 |
| of which current                  | 690   | 635       | 481   | 681   | 636   |
| of which non-current              | 1,337 | 1,370     | 1,393 | 1,730 | 1,655 |

|                                   | Jan-Mar | Jan-Jun | Jan-Sep     | Jan-Dec | Jan-Mar |
|-----------------------------------|---------|---------|-------------|---------|---------|
| SEKm                              | 2014    | 2014    | 2014        | 2014    | 2015    |
| Opening balance                   | 1,941   | 1,941   | 1,941       | 1,941   | 2,411   |
| Provisions                        | 239     | 376     | 465         | 1,216   | 24      |
| of which restructuring activities | 221     | 296     | 322         | 1,146   | 6       |
| of which pensions                 | 16      | 69      | 131         | 62      | 13      |
| of which other                    | 2       | 11      | 12          | 8       | 5       |
| Reversals                         | -22     | -51     | -71         | -248    | -14     |
| Utilitzations                     | -133    | -275    | -476        | -666    | -165    |
| of which restructuring activities | -124    | -262    | -459        | -636    | -164    |
| of which other                    | -9      | -13     | -1 <i>7</i> | -30     | -1      |
| Translation effects               | 2       | 14      | 15          | 168     | 35      |
| Closing balance                   | 2,027   | 2,005   | 1,874       | 2,411   | 2,291   |
| of which current                  | 690     | 635     | 481         | 681     | 636     |
| of which non-current              | 1,337   | 1,370   | 1,393       | 1,730   | 1,655   |

#### **Note 5 Acquisitions and divestments**

| Effect of acquisitions and divestments        | J            | an-Mar 2015 <sup>1)</sup> | J            | Jan-Dec 2013 |       |  |
|---|--------------|---------------------------|--------------|--------------|-------|--|
| on assets and liabilities, SEKm               | Acquisitions | Divestments Tota          | Acquisitions | Divestments  | Total |  |
| Goodwill                                      |              |                           |              |              |       |  |
| Intangible assets                             |              |                           | 8            |              | 8     |  |
| Property, plant and equipment                 | 2            |                           | 401          |              | 401   |  |
| Other non-current assets                      |              |                           | 24           |              | 24    |  |
| Total non-current assets                      | 2            |                           | 433          |              | 433   |  |
| Current assets                                |              |                           | 25           |              | 25    |  |
| TOTAL ASSETS                                  | 2            |                           | 458          |              | 458   |  |
| TOTAL LIABILITIES                             |              |                           | -351         |              | -351  |  |
| NET ASSETS                                    | 2            |                           | 107          |              | 107   |  |
| Capital gain/loss on divested operations      |              |                           |              |              |       |  |
| Other items affecting cash flow               |              |                           | 3            |              | 3     |  |
| Purchase consideration paid/received          | -2           |                           | -107         |              | -107  |  |
| Cash and cash equivalents (acquired/divested) |              |                           | 19           |              | 19    |  |
| Net effect on cash and cash equivalents       | -2           |                           | -85          |              | -85   |  |

<sup>1)</sup> No acquistions nor divestments were made during the first quarter 2015. (Only an additional purchase sum related to acquisition made in 2014)

#### **Note 6 Financial instruments**

|   | 31 Mar  | 30 Jun  | 30 Sep  | 31 Dec  | 31 Mar  |
|---|---------|---------|---------|---------|---------|
| Financial assets and liabilities reported at fair value | 2014    | 2014    | 2014    | 2014    | 2015    |
| in the balance sheet, SEKm                              | Level 2 | Level 3 | Level 4 | Level 5 | Level 2 |
| Financial investments                                   |         |         |         |         |         |
| Endowment insurance policies                            | 144     | 148     | 148     | 143     | 151     |
| Other current receivables                               |         |         |         |         |         |
| Currency derivatives                                    | 10      | 22      | 8       | 12      | 8       |
| Terminal settlements                                    | 366     | 497     | 536     | 472     | 564     |
| Cash and cash equivalents                               |         |         |         |         |         |
| Commercial paper  | 345     |         |         | 250     |         |
| Total financial assets                                  | 865     | 667     | 692     | 877     | 723     |
| Other current liabilities                               |         |         |         |         |         |
| Currency derivatives                                    | 15      | 19      | 2       | 15      | 17      |
| Interest swaps  | 9       | 14      | 17      | 19      | 1       |
| Terminal settlements                                    | 473     | 596     | 511     | 289     | 508     |
| Total financial liabilities                             | 497     | 629     | 530     | 323     | 526     |

|  | 31 Mar | 30 Jun | 30 Sep | 31 Dec | 31 Mar |
|--|--------|--------|--------|--------|--------|
| Net borrowings, SEKm   | 2014   | 2014   | 2014   | 2014   | 2015   |
| Commercial paper   | 201    | 200    | 600    | 200    |        |
| Credit institutions  |        | 17     | 17     | 17     | 807    |
| MTN bonds  |        | 540    | 540    | 540    | 540    |
| Overdraft credit   | 31     | 24     | 14     | 38     | 27     |
| Total current interest-bearing liabilities                   | 232    | 781    | 1,171  | 795    | 1,374  |
| Credit institutions  | 1,189  | 1,206  | 1,207  | 1,450  | 633    |
| MTN bonds  | 2,937  | 2,948  | 2,948  | 2,949  | 2,950  |
| Total non-current interest-bearing liabilities <sup>2)</sup> | 4,126  | 4,154  | 4,155  | 4,399  | 3,583  |
| Total interest-bearing liabilities                           | 4,358  | 4,935  | 5,326  | 5,194  | 4,957  |
| Investments with maturities up to 3 months                   | 345    |        |        | 250    |        |
| Cash and bank balances, excl. cash in hand                   | 550    | 985    | 612    | 1,502  | 2,404  |
| Cash and cash equivalents, excl. cash in hand                | 895    | 985    | 612    | 1,752  | 2,404  |
| Net borrowings <sup>1)</sup>                                 | 3,463  | 3,950  | 4,714  | 3,442  | 2,553  |

<sup>1)</sup> SEK 2,000m of unutilized credit facilities with 2017 maturity are not included in net borrowing.

Reporting and fair value valuation of financial instruments

For all financial assets and liabilities, reported value is considered to constitute a fair approximation of fair value with the exception of the group's non-current interest-bearing liabilities. Fair value of non-current interest-bearing liabilities totaled SEK 5,079m (4,399) as of March 31, 2015, while the reported value at the same date totaled SEK 4,948m (3,858).

All financial assets and liabilities reported at fair value in the balance sheet are Level 2; see also PostNord's Annual Report, Note 29, Financial Risk Management and Financial Instruments.

Excluding Leasing and endowment insurance policy

**Note 7 Definitions** 

**Adjusted operating income**Total income less total costs, excluding items affecting comparability.

These items are mainly provisions for restructuring costs (that cannot be seen as part of on-going restructuring work), material write-downs and

capital gains/losses.

Adjusted operating margin Adjusted operating income as % of net sales. Previously adjusted operating

income as % of total income (net sales and other income).

Average number of employees

(FTE)

The total number of paid employee hours divided by the standard number of hours for a full-time employee during the cumulative period from the

beginning of the year.

**Earnings per share (EPS)** Share of net earnings attributable to parent company shareholders divided

by the average number of shares outstanding.

**EBITDA** Earnings before interest, taxes, depreciations and

amortizations/impairments.

Financial preparedness Cash and cash equivalents and unutilized committed credit line.

**Net debt** Interest-bearing debt (including pension provisions) less cash and cash

equivalents, financial receivables and current interest-bearing receivables.

Net debt/EBITDA Net debt divided by EBITDA (rolling 12-months).

Net debt ratio Net debt divided by equity (rolling 12-months).

Capital employed Non-interest-bearing assets less non-interest-bearing liabilities.

**Operating margin** Operating income as a percentage of net sales. *Previously operating* 

income as % of income (net sales and other income).

**Return on equity (ROE)**Net income for the 12 months to the end of the period divided by average

equity for the 12 months to the end of the period.

Return on capital employed

(ROCE)

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Operating profit for the 12 months to the end of the period divided by average capital employed for the 12 months to the end of the period.

# **Quarterly data**

|  | Q1     | Q2     | Q3     | Q4      | Q1     |
|--|--------|--------|--------|---------|--------|
| SEKm, unless otherwise specified             | 2014   | 2014   | 2014   | 2014    | 2015   |
| PostNord Group                               |        |        |        | -       |        |
| Net sales                                    | 9,999  | 9,816  | 9,535  | 10,600  | 10,033 |
| Other income                                 | 60     | 81     | 59     | 432     | 69     |
| Expenses                                     | -9,960 | -9,929 | -9,251 | -11,107 | -9,796 |
| of which, personnel expenses                 | -4,671 | -4,736 | -4,130 | -4,675  | -4,536 |
| of which, transport expenses                 | -2,291 | -2,435 | -2,483 | -2,623  | -2,473 |
| of which, other expenses                     | -2,580 | -2,342 | -2,215 | -3,219  | -2,336 |
| of which, depreciation and impairments       | -418   | -416   | -423   | -590    | -451   |
| Operating income (EBITDA)                    | 524    | 386    | 768    | 520     | 763    |
| Operating margin (EBITDA) 1)                 | 5.2%   | 3.9%   | 8.1%   | 4.9%    | 7.6%   |
| Operating income (EBIT)                      | 106    | -30    | 345    | -70     | 312    |
| Operating margin (EBIT) 1)                   | 1.1%   | -0.3%  | 3.6%   | -0.7%   | 3.1%   |
| Cash flows from operating activities         | -469   | 120    | -271   | 1,290   | 1,140  |
| Net debt                                     | 2,128  | 2,926  | 4,197  | 3,672   | 3,113  |
| Return on capital employed                   | 4.0%   | 4.3%   | 10.2%  | 3.1%    | 4.7%   |
| Average number of employees (FTE) 2)         | 37,151 | 37,589 | 38,402 | 36,486  | 34,970 |
| Number of staffing (basic) at end of period  | 37,971 | 37,313 | 36,804 | 36,067  | 35,178 |
| Volumes, millions of mails produced:         |        |        |        |         |        |
| Sweden, priority mail                        | 229    | 218    | 202    | 231     | 215    |
| Sweden, non-priority mail                    | 307    | 268    | 245    | 283     | 296    |
| Denmark, priority mail                       | 64     | 58     | 55     | 60      | 55     |
| Denmark, non-priority and business mail      | 84     | 77     | 74     | 73      | 71     |
| beninark, non-priority and business man      | 04     | ,,     | 7 -    | 73      | , 1    |
| Volumes, millions of parcels produced (net): |        |        |        |         |        |
| (Eliminated for volumes between countries)   |        |        |        |         |        |
| Parcels, group total                         | 28     | 28     | 29     | 35      | 33     |
| Other information, currency                  |        |        |        |         |        |
| Cumulative average exchange rate, SEK/DKK    | 1.19   | 1.20   | 1.21   | 1.22    | 1.26   |
| Cumulative average exchange rate, SEK/NOK    | 1.06   | 1.08   | 1.09   | 1.09    | 1.07   |
| Cumulative average exchange rate, SEK/EUR    | 8.86   | 8.95   | 9.04   | 9.10    | 9.38   |
| Closing day rate, SEK/DKK                    | 1.20   | 1.23   | 1.23   | 1.28    | 1.24   |
| Closing day rate, SEK/NOK                    | 1.08   | 1.10   | 1.12   | 1.05    | 1.07   |
| Closing day rate, SEK/EUR                    | 8.95   | 9.20   | 9.18   | 9.52    | 9.29   |

<sup>1)</sup> New definition of operating margin (operating income as % of net sales).
2) 2014 years numbers are adjusted for change in calculations, e.g. terminated staff in "Futurum" are no longer included.